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Please enjoy this complimentary excerpt from Moves for Launching a New Year of Student-Centered Coaching by Diane Sweeney, Leanna S. Harris, and Julie Steele.

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Introduction

Engaging teachers in coaching is an ongoing process that requires planning and intentionality. Whether you are new to a school or have been there a while, the beginning of the year brings forth the opportunity to envision what our work will look like and the impact it will have on teacher and student learning.

There's nothing like the first few weeks of school; it's a time to reconnect, reimagine, and dream. But just like anything else, starting a new year requires planning and patience. An apt metaphor is the spring gardening season—we just can't wait to plant all those beautiful flowers we picked up at the nursery, but a voice in our head reminds us that before planting, we need to first clean out the beds, till the soil, and add mulch. While this preparation isn't the glamorous part of the job, we know that if we put beautiful plants into soil that isn't ready, they will fail to thrive. The same is true for our coaching: the first few weeks of school are when we do all the work that sets us up for success in the months that will follow.

Starting the year off right always includes establishing a strong principal and coach partnership. We've all recently experienced incredible disruption, and coming together around this work will be an important step forward. That said, this guidebook isn't just about the past few years, but should be viewed as a timeless resource that can be used year after year. We will always need to attend to the important work of practices such as partnering with the principal to get crystal-clear expectations about the coaching role, understanding how to create a culture for coaching, and getting teachers excited to engage. If you are like us, you are ready to plan an amazing new year. Let's craft that plan together.

How to Use This Guidebook

We've designed this guidebook with the goal of providing a clear path for coaches, principals, and district leaders to follow when launching a new year of Student-Centered Coaching. This resource is geared toward returning coaches, those who are new to a school, and those who are new to the role. We've included fifteen coaching moves that will take you through the first four to six weeks of the school year. Think flexibly as you explore these moves. They are meant to be a progression rather than a lockstep list of required actions that every coach must take in the same way. For example, you may already have strong relationships within your

school community; if this is the case, you might want to focus on other sections within the guidebook. If you are new to coaching, you may feel the need to follow every move as a road map to implementation. As with everything, where you put your attention will depend on where you are in your journey as a coach.

Throughout the text, we have included strategies, tools, and artifacts to support your work, as well as moments to pause and reflect on your own and with the principal. We truly hope you will mark up these pages with new thinking and ideas to try. We also recommend pairing this guidebook with our other resources, *The Essential Guide for Student-Centered Coaching* (Sweeney & Harris, 2020), *Student-Centered Coaching: The Moves* (Sweeney & Harris, 2016), *Leading Student-Centered Coaching* (Sweeney & Mausbach, 2018), and *Student-Centered Coaching From a Distance* (Sweeney & Harris, 2021). These will take you deeper into the philosophy and practices of Student-Centered Coaching, and they will support your work far beyond the start of the year.

We often find that with coaching, you have to go slow to go fast. Let's slow down and invest carefully in those first few weeks of school so that beautiful things can grow throughout the year.



Note From the Publisher: The authors have provided video and web content throughout the book that is available to you through QR (quick response) codes. To read a QR code, you must have a smartphone or tablet with a camera. We recommend that you download a QR code reader app that is made specifically for your phone or tablet brand.